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16 October 1980

PAO Study Plan
Introductory Material*

PAO OBJECTIVES - a dichotomy

I. Tighten up the NFIP Resource Allocation Process

- Investment decisions (where we have concentrated)
- Continuing work (how to get the fat/obsolescence out of austere and current packages)

II. Handle Community Problems not Reasonably Allocable to Others

- The old IC staff function
- Does not always lead to Goal I.
- But, some of our more conspicuous successes (e.g., vulnerability, STOF-contingency)

FACTORS TO CONSIDER

1. The DCI relies on us to

- reflect his broad perspective in evaluating options
- synthesize creative options (not freely provided to us by program managers)

2. The more our evaluations can relate decisions to outputs, the more they are useful on the highest levels (provided flexibility and hedges are taken into account). And the greater potential for valid cross-program analyses-our highest mission.

3. A systematic or structured approach to evaluating options and making resource allocation decisions is needed. It does not have to be sophisticated to be useful.

*It may be Motherhood--but it underlies our approach to our own resource allocations.

Ant:

Wants you to read this
before the 1300 hours
meeting today!
Pier



4. A study may not have an obvious large impact yet, if it causes better and more usable data to be developed by program offices in the future, it has been a success. (The good-analyses multiplier effect.)

APPROACH

25X1 1. Recognize that, while many of us are busy with BR activities and DCI guidance is held up by the BR crunch in PBO, we still should initiate a dialog with [] on those study candidates that are longer range.

2. Also recognize that several studies could well be done by others, but John may wish us to run them or actively participate in their guidance (e.g., imagery exploitation concepts).

3. Thus, I hope to get a brief description of the possible longer range studies to him ASAP.

4. In remorse to a request for an initial PAO resource allocation (subject to iterative correction) I would say, for the period November 10-May 10.

40% follow up on being worked now and community affairs

30% longer range analyses--with a final (or at least an interim) output in May 1981.

30% methodology studies, including RMS-MIS (which really covers all 3 categories of work)

ILLEGIB

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